

Helen Deeble

Independent Director, Carnival Corporation Ltd.

Helen has served on the Board of Directors of Carnival Corporation since 2016. In this role, she serves on the Compensation Committee and Health, Environmental, Safety & Security Committee.

Helen's qualifications to serve on the Board include more than 30 years of strategic, financial and operational leadership experience in the retail, transport, logistics and travel sectors, including significant maritime experience gained through her service as a chief executive officer of P&O Ferries Division, a pan-European passenger shipping and logistics business.

Helen is also trained and qualified as a certified UK Chartered Accountant. She has served extensively on public company and advisory boards, including many in the maritime and shipping sector, which provides her with additional expertise in corporate governance, the maritime industry, sustainability, supply chain and regulatory matters.

Roles & Chronology

2016 – Present	Board of Directors, Carnival Corporation Ltd. (formerly Carnival Corporation)
2016 – 2026	Board of Directors, Carnival plc (until the unification with Carnival Corporation Ltd.)
2006 – 2017	Chief Executive Officer, P&O Ferries Division Holdings Ltd.
2011 – 2013	VP and President, UK Chamber of Shipping
2004 – 2006	Chief Operating Officer, P&O Ferries Division Holdings Ltd.
1998 – 2003	Chief Financial Officer, P&O Ferries Division Holdings Ltd.
1993 – 1998	Senior finance roles including Chief Financial Officer, Stena Line UK
1987 – 1993	Various finance roles, Sears plc

Corporate & Charitable Leadership

Helen currently serves as a Non-Executive Director on the board of CMO Group PLC, an online retailer of construction materials. She is also a Trustee of Leeds Castle Foundation, the charity aiming to protect the heritage assets and grounds for future generations; and the White Ensign Association, a charity focusing on financial career advice to navy personnel as they move from military to civilian life.

Helen has previously been a member of the Supervisory Board of the UK Chamber of Shipping, the trade body that champions and protects UK shipping; a Non-Executive Director of the Port of London Authority, the organization responsible for maritime safety and promoting commercial and leisure use of the tidal Thames; a Board member of the Standard P&I Club, an insurance mutual representing ship owners



globally to manage insurance costs over the long term; and a Board member and member of the regulatory committee of Interferry, a trade organization for ferry operators globally.

Helen was awarded the Commander of the Order of the British Empire (CBE) in New Year's Honours List 2013 for services to shipping.

Personal & Educational Background

Institute of Chartered Accountants in England & Wales (ICAEW) – 1986.